

# Budget Position – Quarter 3 (Period 9)

**Environment Overview and Scrutiny  
Panel**

**14 March 2024**

# Corporate Budget Position – Quarter 3 (Period 9)

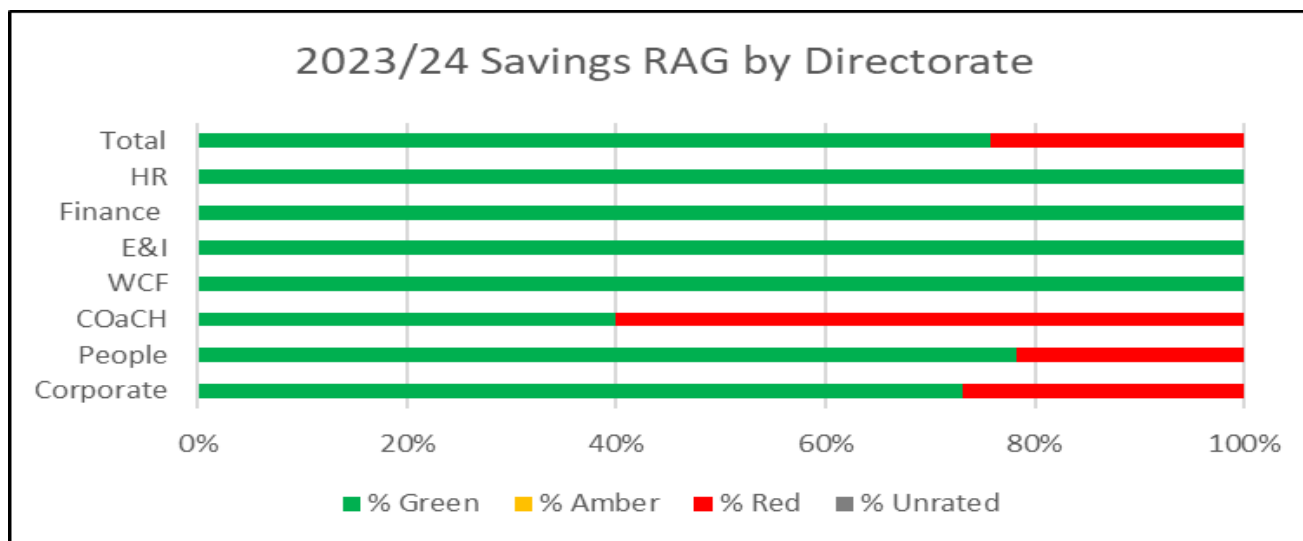
# Key Headlines – 2023/24

- At the end December, our net overspend was at **£19.2m** on a £401m net budget – this was **after** using one off monies from additional income from business rates (£4.1m), £9m additional use of reserves (on top of £5.5m used to balance the budget approved before the start of this year) that were set aside in the budget to manage.
- Our structural deficit (*a budget deficit due to our ongoing expenditure greater than our income*) is **£35m**.
- Our overspend position is not because of poor control, oversight or policy decisions. It is simply an exceptionally large increase in our costs for demand-led services, set against our constrained ability to raise additional income.

FY 2023/24 P9			
Service Area	Budget £m	Forecast £m	Variance £m
People – Adults	145.816	151.145	5.329
People – Communities	21.596	22.023	0.427
WCF Contract	90.244	90.244	0.000
Economy & Infrastructure	72.072	72.581	0.509
Home to School Transport	20.759	29.750	8.991
Commercial & Change	10.291	11.586	1.295
Chief Executive / HR / Finance	3.222	3.085	-0.137
Public Health	0.186	0.186	0.000
<b>Total: Service excl DSG</b>	<b>364.186</b>	<b>380.600</b>	<b>16.414</b>
Corporate Items	36.630	33.948	-2.682
Non-assigned items	0.000	0.000	0.000
<b>WCC TOTAL</b>	<b>400.816</b>	<b>414.548</b>	<b>13.732</b>
WCF Company Position	123.284	141.820	18.536
<b>WCF Total</b>	<b>123.284</b>	<b>141.820</b>	<b>18.536</b>
<b>WCC Net Budget</b>	<b>400.816</b>	<b>433.084</b>	<b>32.268</b>
<b>Additional Funding:</b>			
Business Rates			-4.100
Use of Reserves			-9.000
<b>Net WCC &amp; WCF Overspend</b>			<b>19.168</b>

# Savings within the 2023/24 Budget

- £22.4m of savings built into the overall budget
- 76% rated as green i.e., delivered or expected to be fully delivered and 24% rated red where there is significant risk of non-delivery
- £1.6m relate to one-off use of grants, including Public Health, and a further £1.5m are one-off, giving a recurrent pressure from 2024/25 of £3.1m which has been built into the 2024/25 base budget



- Current value of the Capital Programme for 2023/24 to 2026/27, following approval by Full Council, totals £390m
- 54% is funded via external sources, namely developer contributions (s106 funding) and government grants including those allocated to the County Council for scheme delivery by district partners. The remainder is a mixture of borrowing (40%), capital receipts (4%) and use of earmarked reserves held for capital (1%) and revenue funding (1%)

Total Expenditure	23/24	23/24 Revised	24/25 Revised	25/26 Revised	26/27 Onwards	Total 23/24 +
	Actuals YTD	Budget	Budget	Budget	Revised Budget	Revised Budget
	£'000	£'000	£'000	£'000	£'000	£'000
Open for Business	6,240	15,804	47,978	17,585	8,788	90,154
The Environment	47,188	80,913	64,795	3,930	815	150,453
Children and Families	14,830	24,656	51,597	28,796	25,802	130,850
Efficiency and Transformation	1,252	6,344	4,213	2,214	3,076	15,847
Health and Well-Being	101	768	1,899	27	0	2,694
<b>TOTAL</b>	<b>69,611</b>	<b>128,485</b>	<b>170,481</b>	<b>52,552</b>	<b>38,480</b>	<b>389,999</b>

# Spending Controls for the Council

Management actions have been put in place to control spending across the council to reduce the deficit in the current financial year based on the following principles, spend will be allowed on:

- Existing permanent staffing and payroll costs,
- expenditure on goods and services which have already been received,
- contractually committed expenditure,
- urgent expenditure to safeguard vulnerable residents (Adults and Children),
- expenditure required to deliver the council's provision of essential statutory services at a minimum possible level, which includes adults and children's services including HTST,
- agreed political priorities of the council,
- expenditure necessary to achieve value for money and / or mitigate additional in year costs and / or generate additional income where evidenced through an "invest to save" business case.

# Financial planning, strategy and the Medium-Term Financial Plan

- Required refresh of the MTFP has been approved by Council.
- Significant and sustained inflation.
- Extremely challenging time for local government.
- Council remains focused on living within its means.
- 2024/25 budget setting process has been extremely tough as the Council seeks to achieve its priorities whilst meeting the growing cost of demand, all from within limited funds.

- 15 Feb Council Report outlines all the areas of pressures, demand and savings and efficiencies.
- Appendix 3 outlines the approved savings and efficiencies as part of the budget.

Proposed Budget	2024/25
	£m
Structural deficit	35.0
Pressures and Investments	52.0
Removal of non-recurrent reserves	0.0
<b>Total pressures and investments</b>	<b>87.0</b>
<b>Funded From:</b>	
Government Funding	-27.9
Council Tax	-19.6
Additional use of Reserves	-2.3
Savings and Efficiencies	-37.2
<b>Gap</b>	<b>0.0</b>

## Key Messages

- Very difficult time for local government
- Essential that services remain within budget and implement the delivery of the £37.2m savings
- Council will still constantly review and ensure we only spend where it is absolutely necessary throughout 2024/25.



# Specific 2023/24 Quarter 3 (Period 9) information

## Areas within remit of the Environment Panel

# P9 Revenue Position for E&I, HTST and Skills

E&I Revenue Forecast	2023-24 Gross Budget Q3	2023-24 Net Budget Q3	2023-24 Forecast Outturn Q3	2023-24 Forecast Variance Q3	2023-24 Forecast Variance Q1	2023-24 Forecast Variance Q2
	£'000	£'000	£'000	£'000	£'000	£'000
Economy & Sustainability	3,032	1,424	1,356	-68	-3	-53
Planning and Regulation	1,655	890	1,447	557	473	552
Infrastructure & Contracts	1,594	1,594	1,661	67	24	67
Major Projects	2,570	248	321	73	10	40
Passenger Transport Operations	17,766	11,254	11,064	-190	-190	-190
Business Management	871	13	13	0	0	0
Road Lighting	5,983	5,919	5,412	-507	-607	-507
Waste Management	53,685	39,229	39,757	528	627	578
Network Management	3,979	-33	47	80	84	79
Development Management - S278/S38	1,165	206	278	72	42	71
Highways Operations & PROW	11,350	11,328	11,468	140	201	79
<b>TOTAL ECONOMY &amp; INFRASTRUCTURE</b>	<b>103,650</b>	<b>72,072</b>	<b>72,824</b>	<b>752</b>	<b>661</b>	<b>716</b>
<b>Home to School Transport</b>	<b>23,041</b>	<b>20,759</b>	<b>29,750</b>	<b>8,991</b>	<b>6,000</b>	<b>9,500</b>
<b>Skills and Investment</b>	<b>6,681</b>	<b>347</b>	<b>424</b>	<b>77</b>	<b>0</b>	<b>82</b>

# Key Headlines – P9 Revenue Position for E&I

- Forecast overspend of c£0.7m (1% of the net budget)
- Inflationary pressures being seen in the department and the continuing need to employ consultants to cover hard to fill vacancies
- The most significant variances from budget
  - Planning and Regulation is forecast to overspend by £0.5 million, with pressures in Transport Planning which is after the full utilisation of the £1.037 million earmarked reserve.
  - Within Waste Management, there is a £0.5 million overspend projected, due to rates on waste tonnage increasing beyond what was assumed at budget setting. This is net of a favourable position relating to recycling within the contract.
  - £0.5 million underspend in Road Lighting, based on the current LED rollout reducing kWh usage by 20% rather than the expected and budgeted 15%.

- Current value of the Capital Programme for 2023/24 to 2026/27, approved by Full Council at [Appendix 2 - Capital Programme.pdf \(modern.gov.co.uk\)](#):
  - £90m relating to Open For Business
  - £150m relating to The Environment
- Funded by
  - 45% funded from borrowing / capital receipts
  - 44% via Government Grants
  - 9% via developer contributions (s106 funding)
  - 2% from Revenue
- £97m forecast to be spent this financial year
- £53m spent to date